Over-arching Risk	Assessed risk if no actions taken	Controls in place	Considering controls in place, current risk level assessed by Headteacher	Further key actions to be taken and by when	Assessment agreed by trust ELT and date
Risk that Windmill Primary School	High	See Key Risk assessments	Low	n/a	19/01/21
cannot operate during lockdown		below			
in line with current DfE Guidance					(39A4)

Key Risks	Assessed risk if no actions taken	Requirement	Controls in place	Considering controls in place, current risk level assessed by Headteacher	Further key actions to be taken and by when
1. Risk that an individual who is unwell with	High	Must	See Individual risk	Low	
COVID-19 symptoms, or who have someone in			assessments below		
their household who is unwell, attends school.					
2. Risk that face-coverings are not worn in line	High	Must	See Individual risk	Low	
with the recommendations			assessments below		
3. Risk that individuals in school do not carry out	High	Must	See Individual risk	Low	
regular handwashing in line with DfE guidance.			assessments below		
4. Risk that individuals in school do not practice	High	Must	See Individual risk	Low	
good respiratory hygiene			assessments below		
5. Risk that the cleaning regime in school is not in	High	Must	See Individual risk	Low	
line with DfE guidance			assessments below		
6.Risk that contact between individuals is not	High	Properly	See Individual risk	Low	
minimised and social distancing maintained		Consider	assessments below		
where possible.				•	
7. Risk that PPE equipment is not worn where	Medium	Must	See Individual risk	Low	
appropriate			assessments below		
8. Risk that occupied spaces are not kept well-	High	Must	See Individual risk	Low	
ventilated			assessments below		
9. Risk that school response to infection is not in	Medium	Must	See Individual risk	Low	
line with the DfE guidance			assessments below		
10. Risk that the educational provision for pupils	Medium	Properly	See Individual risk	Low	Regular robust
does not return to normal		Consider	assessments below		monitoring ongoing
11. Risk that the trust is not a good employer	Medium	Properly	See Individual risk	Low	
		Consider	assessments below		

Key risk 1: Risk that an in	dividual who is	unwell with COVID-19 symptoms, or who have someone in their hou	sehold who is unwell, at	tends school.
Sub-risk	Assessed risk	Controls in place (refer to school plan)	Considering controls	Further key actions to be taken
	if no actions		in place, current	and by when
	taken		assessed risk level	
Children, staff or visitors	High	Significant publicity through signage, online communication and	Low	
attend school when		word of mouth about not being on site with symptoms.		
they should be self-		Children visually assessed on entry to the site and visitors asked on		
isolating in line with		entry.		
Public Health England		Any member of staff or pupil attending school who displays		
guidance		symptoms (even secondary symptoms) will be sent home. Whilst		
		waiting for a child to be collected, they will be isolated, using the		
		DfE procedures, in Meeting Room 1. Any staff supervising these		
		pupils will wear full PPE equipment. Local HPT to be informed and		
		their protocols to be followed.		
Where a potential case	Medium	All staff trained to ensure that any potential cases are dealt with in	Low	
of covid-19 is identified		line with DfE guidance, which has been shared with all staff. Any		
in school it is not dealt		potential cases should be reported to a member of SLT		
with in line with DfE		straightaway who will ensure that the local HPT are informed and		
guidance		correct procedures are followed.		

Key risk 2: Risk that face-coverings are not worn in line with the recommendations				
Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when
For secondary schools only, face coverings are not worn by adults and pupils when moving around the premises, outside of classrooms. Excludes individuals who are unable to wear a face covering.	High	Parents or anyone over the age of 11 who is dropping off or collecting Windmill pupils are asked to wear face coverings when on site. Staff on duty outside during these times will also wear face coverings. Staff are asked to wear face coverings in communal and busier areas.	Low	
Adults and pupils do not comply with guidance on wearing face coverings safely or disposing of them safely.	High	Visual and written guidelines for appropriate use of face coverings shared with all staff. Reminders about this every 3 weeks.	Low	

Key risk 3: Risk that individuals i	Key risk 3: Risk that individuals in school do not carry out regular handwashing in line with DfE guidance.				
Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when	
Facilities for handwashing/ sanitising are not in place	High	All handwashing facilities checked for compliance (water checks) and soap dispensers, paper towels checked at least twice a day by site staff. Culture of vigilance to report any concerns and site team to respond promptly if so. Hand sanitising stations in every classroom and at every entrance/exit.	Low		
Pupils, staff and visitors do not make use of provided facilities in line with DfE guidance	High	Pupils reminded regularly by class staff of appropriate handwashing technique, frequency and duration. Staff build routine of handwashing into their daily plan and insist on sanitising on entry to the classroom and before/after meals. Visitors shown where to wash/sanitise hands by office staff.	Low		

Key risk 4: Risk that individuals in school do not practice good respiratory hygiene				
Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when
Facilities for 'catch it, bin it, kill	Medium	Each working space has a lined bin, with tissues	Low	
it' such as supplies of tissues,		available. This is double bagged and thrown away		
bins and bags are not in place		each day, with new liner installed. Supplies of		
		tissues checked daily.		
Pupils, staff and visitors do not	High	Pupils reminded regularly of catch it, bin it, kill it	Low	
make use of provided facilities		principles and practice. Visitors shown where to		
in line with DfE guidance		access toilets/tissues/bins.		
Face coverings are not removed	High	Pupils arriving in face masks encouraged by	Low	
and stored safely when		classroom staff to put them in their own bags on		
entering school areas where		arrival and this is checked.		
they are not required.				

Key risk 5: Risk that the cleaning	regime in school is no	t in line with DfE guidance		
Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when
Regular cleaning of surfaces in line with PHE guidance is not in place	High	Staff to clean main shared contact points in classrooms several times a day with viricidal wipes/spray. Staff to cleanse any surfaces they have used in shared areas. Dining tables and chairs to be used by more than one group should be cleansed between groups.	Low	
Regular cleaning of toilets in line with PHE guidance is not in place	High	Additional cleaner employed to carry out multiple toilet cleans throughout each day. Staff to be allocated to particular toilets for their own use (to avoid overuse of certain toilets) and viricidal wipes to be used on surfaces afterwards.	Low	
Regular cleaning of equipment, both indoor and outdoor is not in place	High	Shared equipment to be scrupulously cleaned between uses by different groups of children, particularly PE equipment. Fixed playground equipment to remain out of use. Frequently used stationery equipment to be individualised, with other shared equipment to be cleansed after use.	Low	

Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when
The size of groups or "bubbles" is not practical in this school's educational setting	High	Restrict group size to 30, with at least 2 staff allocated to each group.	Low	
The size of groups or "bubbles" does not minimise the opportunities for interaction in this school.	High	Groups will not interact with each other during the school day either during lesson time or at playtime – playtimes and lunchtimes will be separated by time and location.	Low	
Groups are mixed for specialist teaching, where this is not necessary	High	No mixing of groups for specialist teaching.	Low	
Where teachers and other staff, including supply and contractors, are required to move between groups they are less than 2 metres apart from pupils or other adults, where this is not necessary	High	Each classroom has a 2 metre pathway from the door to a teaching space that also has a minimum 2 metre distance between the adult and the nearest child. The visiting adult must not come within 2 metres of the supporting adult who belongs to that group. The visiting adult remains in the safe space in the room. For PE and Music, the children will be taken to the hall or Lamputt Room by the class cover supervisor where the coach/teacher will be waiting. The lesson will take place without the coach/teacher needing to get closer than 2 metres to any children or to the cover supervisor. For intervention groups outside of the classroom, the adult will remain in the area and the children will come to specifically identified spaces/seats that are at least 2 metres away from the adult. Before and after the session, the adult will wash their hands and wipe the tables/surfaces.	Low	
Adults come within 2 metres of pupils in the classroom, where this is not necessary	High	Adults who are based within a group may have to come within 2 metres of the children in that room, but they will not lower their bodies/heads, lean or squat to support or intervene with any children – they will remain standing. The children will be seated in rows and adults in their group will be able to move up	Low	

		and down those rows to monitor the work that the children are		
		doing. Adults may touch and look at pupils' books within their		
		own group (bubble) for assessment purposes and must be		
		careful not to touch their faces immediately after doing so.		
		They should cleanse their hands frequently if touching pupils'		
		books. There will be no marking of books.		
Adults come within 2 metres of each	High	Adults will not mix with adults from other groups. If they use	Low	
other, where this is not necessary		the staffroom, they must remain at least 2 metres apart and		
		must cleanse any surfaces or equipment they use afterwards. If		
		they meet (for PPA for example), they must be at least 2 metres		
		apart and ideally should not face each other. Surfaces should		
		be cleansed afterwards. Any other meetings will take place		
		with appropriate distancing and surfaces cleansed afterwards.		
Adults move between bubbles,	High	Where possible, adults should be assigned to a bubble and	Low	
where this is not necessary		should only work with others in that bubble – using the same		
		entrance/exit to the building and the same toilet facilities.		
		Adults working with children in different bubbles must remain		
		at least 2 metres from children and other adults and should		
		cleanse any surfaces or equipment they use afterwards.		
Older children do not keep apart	High	Groups will not mix. Playgrounds and dining spaces have been	Low	
from each other, where this is		timetabled and zoned to avoid this. Movement through		
possible		corridors has been timetabled so that one class group moves at		
		any time. If people pass others in the corridor going the other		
		way, we have a 'keep left' protocol.		
Classroom set up involves pupils	High	Only Reception classes will not have an 'all-facing-forward'	Low	
facing each other, where this is not		layout and there are only 17 pupils in each of those groups, so		
necessary		greater distancing is possible. The classrooms are zoned to give		
_		maximum pupil numbers in each zone and equipment is		
		restricted so certain activities also have a maximum number of		
		participants. All other classes have all children facing forward.		
Clubs involve mixing of bubbles	High	If bad weather causes clubs to be indoors, one will use the hall	Low	
within the same indoor space		and one will use the Lamputt Room or a classroom.		
School behaviour policy does not	Medium	Behaviour policy has been adjusted to include 'stay in your seat'	Low	
take into account the requirement to		rule and sanctions for spitting or deliberately coughing at other		
minimise mixing of groups or		people. Behaviour policy also specifies that children should not		
individuals				

mix with others in other groups within the school grounds or	
outside the school grounds.	
Checklist	Plan or Risk Assessment in
	place
The following activities should be considered, where applicable, in school and covered by plans or risk assessments in line with the	Yes or N/A
principles above to ensure the risk of contact between individuals or groups is minimised as far as practicable. This list is not exhaustive:	
Start of day arrival at school	Yes
End of day departure from school	Yes
Travel to and from school	n/a
Lunchtimes	Yes
Breaktimes	Yes
Movement of pupils between different school teaching spaces	n/a
Movement of staff between different school teaching spaces	n/a
Delivery of curriculum PE	Yes
Delivery of curriculum Music	Yes
Delivery of curriculum Design & Technology	Yes
Delivery of curriculum Art	Yes
Delivery of practical Science	Yes
Delivery of practical Drama	Yes
Assemblies and other large gatherings	Yes
Operation of extra curricula activities	Yes
Operation of before and after school childcare	Yes
Operation of wraparound nursery childcare	Yes
Working with SEND children where the child's behaviours may pose an additional risk	Yes
Recruitment	Yes
Visitors to school	Yes
Supply and peripatetic staff operating in school	Yes
Trainee teachers and apprentices in school	Yes
Gatherings of staff, e.g. staffroom, meetings or training.	Yes
Delivery of catering	Yes
Contractors working on site	Yes
Educational visits	Yes
One to one and catch up support	Yes
Use of classroom resources	Yes
Marking and review of pupil work	Yes

Key risk 7: Risk that PPE equipment is not worn where appropriate				
Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when
Appropriate PPE is not worn when dealing with a child who is showing symptoms of Covid-19 and where adult cannot keep 2 metres apart	Medium	All required PPE is in place and a specific isolation room has been identified where adult can keep at least 2 metres apart.	Low	
Appropriate PPE is not worn when a child has routine intimate care needs where PPE would normally be worn.	Low	No child has routine intimate care needs, apart from nappy changing in Nursery, where PPE is available and is worn.	Low	

Key risk 8: Risk that occupied spaces are not kept well ventilated				
Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when
School is not kept well ventilated in line with guidance.	Medium	Ventilation guidance from Telford & Wrekin's Health and Safety team shared with all staff, with an email from the headteacher asking everyone to ensure all rooms and corridors are appropriately ventilated (windows open and internal doors open). School heating adjusted to ensure all areas of school have an appropriate level of working temperature.	Low	
Adults and pupils are not able to wear additional indoor clothing to maintain a comfortable working temperature.	Medium	All adults and children have been told that it is acceptable to wear additional clothing if they are cold and those items of clothing are easy to access. Parents are also reassured about this.	Low	

Key risk 9: Risk that school response to a confirmed infection is not in line with the DfE guidance (New requirement from 1 July 2020)					
Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when	
Employees are unaware of the NHS Test and Trace process and that they must have a test in the event of displaying symptoms.	Medium	NHS Test and Trace process has been shared with staff. We have had staff who have needed to be tested and they have been able to testify to colleagues about the process. Test and Trace may be used by staff in school, but personal mobile phones should not be carried on their person around school.	Low		
Employees are unaware that they must provide details of close contacts if asked to by NHS Test and Trace.	Medium	As above.	Low		
Employees are unaware that they must self-isolated if they are diagnosed with Covid-19 or have been in contact with someone diagnosed with Covid-19.	Medium	All employees are aware of self-isolation requirements and regular reminders are given about this, including directly to a member of staff that is instructed to isolate.	Low		
Parents and carers are unaware of the NHS Test and Trace process and that their child must have a test in the event of displaying symptoms.	Medium	NHS Test and Trace process shared with families and was shared again at the start of the new term. We have had families who have needed to be tested and they have been able to testify to their friends about the process.	Low		
Parents and carers are unaware that they must provide details of close contacts of their child if asked to by NHS Test and Trace.	Medium	As above.	Low		
Parents and carers are unaware that their child must self-isolated if they are diagnosed with Covid-19 or have been in contact with someone diagnosed with Covid-19.	Medium	All families are aware of self-isolation requirements and this was explained as a reminder at the start of the new term.	Low		

Staff, parents and carers do not inform the school if they or household member has a positive test for Covid-19	High	We tell pupils about the importance of safety and protecting others, with regard to self-isolation and will encourage them to disclose if a household member has symptoms or has had a positive test. We communicate regularly with families using ClassDojo to say how important this is.	Low	Regular reminders on ClassDojo.
In the event of a positive Covid- 19 case in school, school does not contact local health protection team and comply fully with their advice.	Low	Flowchart for action is present in the main office and staffroom and has been shared with all staff.	Low	
In the event of a positive Covid- 19 case, school does not have records of close contacts made in school	High	Because of the integrity of pupil groups in school, close contacts will be easily identified.	Low	

Sub-risk	Assessed risk if no actions taken	Controls in place (refer to school plan)	Considering controls in place, current assessed risk level	Further key actions to be taken and by when
A broad and ambitious curriculum is not in place	Low	Tighter monitoring of curriculum maps being used and evidenced in class teaching. Timetables for learning to be submitted to SLT for each week. Drop-ins by SLT will check these are implemented.	Low	
Government funded intervention and catch up program is not effective	High	Funding will be used to target those children with identified gaps in learning following robust and regular assessment. Trusted and well-trained staff will be deployed to deliver intervention sessions. These sessions will be monitored for impact by members of SLT. We will also use additional funding for disadvantaged pupils to pay for the national tutoring programme.	Low	Regular monitoring of interaction, assessment, feedback. Nursery: focus on prime areas of learning. Reception: focus on gaps in language, early reading and maths, particularly phonic knowledge and extending vocabulary. KS1 and KS2: identify gaps and re-establish good progress in the essentials (phonics and reading, increasing vocabulary, writing, maths), plus reading widely and delivering a full range of subjects.
Appropriate integrated remote learning package is not immediately in place for individuals, groups or whole school in the event of education not being able to be provided physically.	High	School's plan for remote learning in the case of full or partial closure has been in place since the end of September. It is 'meaningful and ambitious', with 'high quality online and offline resources and videos', and is equivalent in length to the teaching children would receive in school' and involves 'daily contact with teachers'. Communication methods with families are the same as have been successfully used since March 2019.	Low	Monitoring of engagement and progress of children and families during class or wholeschool isolation/lockdown by Strategic Leaders

Key risk 11: Risk that the trust is Sub-risk	Assessed risk if no	Controls in place (refer to school plan)	Considering controls	Further key actions to be taken
	actions taken	Control in place (Corol to control plant)	in place, current assessed risk level	and by when
Employees with increased personal risks are not protected	Low	The trust has put a ready reckoner and list of FAQ which is shared with any member of staff that is believed to be clinically extremely vulnerable or clinically vulnerable. The school will follow the government and DfE guidance on these groups to ensure that they are protected.	Low	Continue to communicate with staff regularly. Reassure anxious staff about the measures that have been put in place.
Employees are anxious about coming to work due to covid-19	Medium	School has contacted all staff and asked them to share any concerns about returning to work. Each of these members of staff has been spoken to individually to help understand their concerns and to address them, where possible. Staff have been reminded of the Health Assured support.	Low	Continue to communicate with staff regularly. Reassure anxious staff about the measures that have been put in place.
Employees are not fully trained on the school opening plan	Medium	We have used PD days and whole staff communications (emails) so they are trained and reminded about the plan.	Low	Further revision to the plan in January 2021.
Employees are not fully consulted on the school opening plan	High	A survey was available to all staff to consult on the main proposals of the plan. Responses were used to adapt the plan. The draft plan was then circulated to all staff inviting responses and those too were factored in with changes made.	Low	
Workload once open is not achievable	High	School has considered how to ensure that workload is achievable. Each group will have two members of staff and the teachers will plan for the teaching of that group (shared with the teacher of the other class in that year group). Marking is reduced and PPA time has been maintained. No member of staff is having to work over and above their contracted hours and breaks have been planned. The trust's workload charter principles continue to be applied.	Low	

Resources

Government guidance:

https://www.gov.uk/government/publications/actions-for-schools-during-the-coronavirus-outbreak/guidance-for-full-opening-schools#A

Risk matrix:

			LIKELIHOOD				
			VERY UNLIKELY	UNLIKELY	LIKELY	HIGH LIKELY	ALMOST CERTAIN
		NEGLIGIBLE	LOW	LOW	LOW	LOW	LOW
	≽	MINOR	LOW	LOW	LOW	MEDIUM	MEDIUM
	SEVERITY	SERIOUS	LOW	MEDIUM	MEDIUM	MEDIUM	HIGH
	S	SEVERE	LOW	MEDIUM	MEDIUM	HIGH	HIGH
		VERY SEVERE	MEDIUM	MEDIUM	HIGH	HIGH	HIGH